

Some thoughts on the role of financeability assessment

Cost of capital conference
Thursday 4 May 2017
Trinity House, London

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(personal views)

Analysis of financial ratios used by credit rating agencies, applied to **notional efficient company**



WACC

Cost
assessment

Indexation

Tax allowance

Other things

Objective that (notional efficient) company could finance its activities under proposed price control

Financial ratios for notional company *may* indicate internal inconsistency in WACC assumptions

Notional gearing compatible with assumptions on cost of debt & cost of equity?

Some possible responses if there is a concern

A

Assume lower notional gearing & thereby increase WACC

C

Change time profile of revenue (e.g. via RAB/RCV)

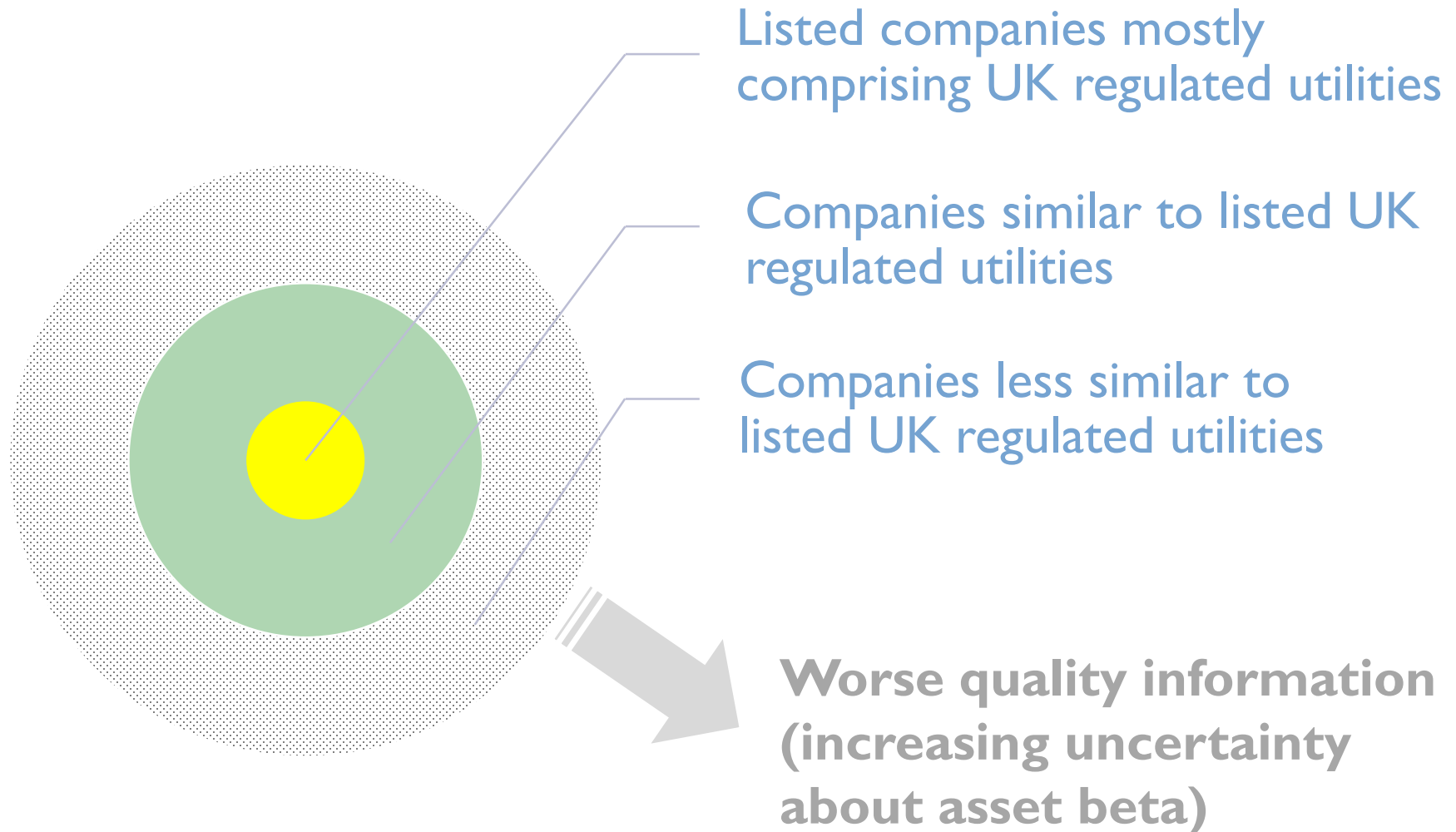
B

Assume higher cost of equity / cost of debt

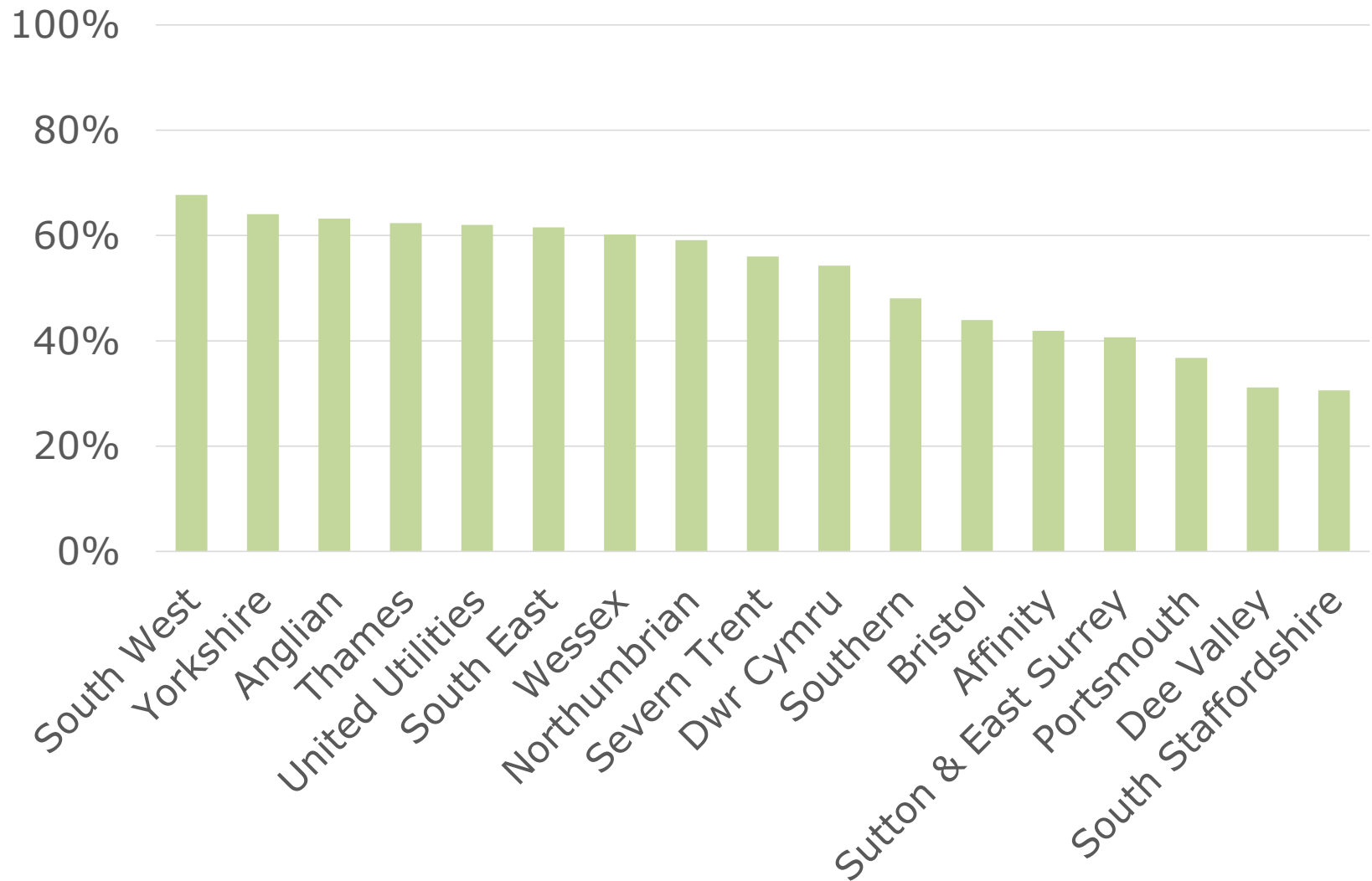
D

Reduce risk exposure (e.g. incentive calibration)

Quality of available information on WACC parameters (uncertainty about “asset beta”)



Alternative view on notional gearing for water companies (illustrative purposes only)



Alternatives to lower notional gearing assumption

C

Change time profile of revenue

RPI indexation excessive (use CPI or RPI-1%)?

RAB/RCV depreciation too slow / too little PAYG?

D

Reduce risk exposure

Some risk exposure not worth the financing costs (e.g. totex incentive rate of 60% plus?)

But only if these changes can be justified as reasonable from long-term customer perspective